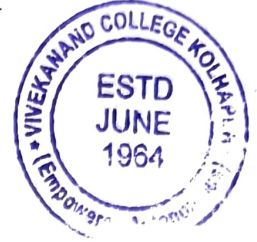


“Dissemination of Education for Knowledge, Science and Culture”

- Shikshanmaharshi Dr. Bapuji Salunkhe

Shri Swami Vivekanand Shikshan Sanstha's
Vivekanand College, Kolhapur
(Autonomous)



DEPARTMENT OF COMMERCE

B. Com. Part - II (Group-A)

Semester-III&IV

SYLLABUS

Under Choice Based Credit System

To be implemented from Academic Year 2024 - 25

Second Year Semester-III & IV

Sr. No.	Course Abbr.	Course code	Course Name	Teaching Scheme Hours/week		Examination Scheme and Marks				Course Credits
				TH	PR	E	S	C	I	
Semester-III										
1	DSC-V	DSC02ACC31	Corporate Accounting- I	4	-	80	20	-	100	4
2	DSC-VI	DSC02ACC32	Entrepreneurial Finance -I	4	-	80	20	-	100	4
3	DSC-VII	DSC02ACC33	Financial Management- I	2	-	40	10	-	50	2
4	MIN-III	MIN02ECO31	Business Economics- III	4	-	80	20	-	100	4
5	OEC-III	OEC02MGT31	Application of Management- I	2	-	40	10	-	50	2
6	SEC-III	SEC02STA31	Business Statistics-III	2	-	40	10	-	50	2
7	AEC-III	AEC02ENG31	English for Business Communication-III	2	-	40	10	-	50	2
8	VEC- I	VEC02ENV31	Environmental Studies- I	2	-	40	10	-	50	2
Total				22	-	440	110	-	550	22
Semester-IV										
1	DSC-VIII	DSC02ACC41	Corporate Accounting- II	4	-	80	20	-	100	4
2	DSC-IX	DSC02ACC42	Entrepreneurial Finance -II	4	-	80	20	-	100	4
3	DSC-X	DSC02ACC43	Financial Management- II	2	-	40	10	-	50	2
4	MIN-IV	MIN02ECO41	Business Economics- IV	4	-	80	20	-	100	4
5	OEC-IV	OEC02MGT41	Application of Management-II	2	-	40	10	-	50	2
6	SEC-IV	SEC02STA41	Business Statistics-IV	2	-	40	10	-	50	2
7	AEC-IV	AEC02ENG41	English for Business Communication-IV	2	-	40	10	-	50	2
8	VEC- II	VEC02ENV41	Environmental Studies- II	2	-	40	10	-	50	2
Total				22	-	440	110	-	550	22



B.Com. Part- II CBCS (NEP)**Semester- III****Corporate Accounting Paper- I(DSC02ACC31) / (MIN02ACC31)****Subject Code-****Theory: 80 Marks****Teaching Hours: 60****Credit: 4**

Course Outcome- After Successful Completion of this course students will be able to-

1	Understand issue of shares and debenture and there redemption.
2	Know the Company Final Account (As per Schedule III to the Indian Companies Act 2013).
3	Know the concept of profit prior to and after incorporation.
4	Understand the concept of Human Resource Accounting, Social Responsibility Accounting, Green Accounting, Forensic Accounting.

Module	Content	Teaching hours
I	<p>A) Issue and forfeiture of shares, Re-issue of forfeited shares: Meaning of Company. Types of Companies. Share- Meaning, Types of shares. Share Capital . Types of share Capital (Problems on issue of shares at par. Premium and Discount, Calls in arrears, calls in advance, prorata allotment, forfeiture of shares and reissue of forfeited shares.</p> <p>B) Issue and Redemption of Debentures (Sinking Fund Method only) Debenture-Meaning, difference between shares and debenture. types of debenture. issue of debenture and redemption of debenture (sinking fund method only)</p>	15
II	Company Final Account (As per Schedule III to the Indian Companies Act 2013) Final Accounts of Companies in Vertical form only.(with the help of notes to accounts, advanced proforma of Final Accounts)	15
III	Profit /Loss Prior to Incorporation: Introduction. meaning, calculation of various ratios- sales ratio, time ratio, special ratio and practical problems.	15
IV	Human Resource Accounting, Social Responsibility Accounting, Green Accounting, Forensic Accounting (Theory Only)	15

Reference Books:

1. Chougule Rajan - Computerized Accounting
2. Gupta R. L. Radhaswamy M. - Company Account. Sultan Chand and Sons; New Delhi.
3. H. Chakraborty- Advanced Accountancy
4. Jain and Narang- Advanced Accountancy
5. Maheshwari S. N. - Corporate Accounting. Vikas Publication House, New Delhi.
6. Shukla M. C. - Grewal T.S. and Gupta S.C. - Advanced Accounts: S.Chand and Co. New Delhi.
7. S.P. Iyengar - Advanced Accountancy.

Marking Scheme and Passing Criteria**Corporate Accounting Paper - I & II**

Examination	Maximum Marks	Passing Marks
Continuous Assessment (Written Examination)	80	32
Continuous Internal Evaluation (Internal Examination)	20	08
Total	80	40

I. Internal Assessment: 20 Marks (For Sem- III)

Online Unit Test- 10 Marks	Skill Assessment- 10 Marks	Total Marks- 20
	1. Presentation/Assignment 2. Role Play 3. Group Discussion	

II. Internal Assessment: 20 Marks (For Sem- IV)

Online Unit Test 10 Marks	Skill Assessment- 10 Marks	Total Marks- 20
	Computer Application through Accounting Package Tally (Practical)	

NATURE OF QUESTION PAPER

B. Com- II- Semester- III & IV

Corporate Accounting Paper - I & II

- Instructions:** - 1. Question No 1 and 2 is Compulsory.
2. Attempt any Three Questions form Question No 3 to 6.
3. Use of Calculator is allowed.

Duration: 3 Hours

Total Marks: 80

Question	Nature of Question	Marks
Question No.1	A) Choose Correct Alternatives (10 Marks) B) State True or False (6 Marks)	16
Question No. 2	Short Answer Questions (Any Two out of Three)	16
Question No. 3	Practical Problem	16
Question No. 4	Practical Problem	16
Question No. 5	Practical Problem	16
Question No. 6	Practical Problem	16
Total		80

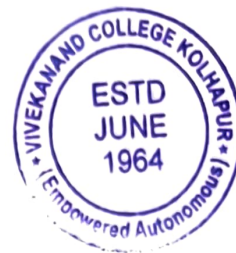
Vivekanand College, Kolhapur(Empowered Autonomous)

B. Com. Part – II CBCS

Semester – III Paper- I

Entrepreneurial Finance Paper-I (DSC02ACC32)

Theory: 80 Teaching Hours60 Credits – 4



Course Outcome: After Successful completion of this course students will be able to:

No	CO	Bloom's Taxonomy
CO1	Define the concept of Entrepreneurial Finance	Understand
CO2	Develop Long term & Short Term Financial Plan	Apply
CO3	Examine Long term Sources of finance	Analyse
CO4	Examine Short term Sources of finance	Analyse

Module	Content	Teaching Hrs
I	<p>Introduction to Entrepreneurial Finance</p> <p>A) Business Finance and Financial goal: Concept, scope and significance of Business Finance. Financial goal: Profit Maximization Vs Wealth Maximization. Relationship of finance with other areas of management.</p> <p>B) Overview of entrepreneurial finance Importance of financial management Key financial metrics and concepts</p>	15
II	<p>Financial Planning</p> <p>Meaning, Objectives, Characteristics of sound financial plan. Process of Financial Planning, Long term financial Plan. Short term Financial Plan. Limitations of Financial Planning, Developing a financial plan Cash flow forecasting. Budgeting and financial projections</p>	15
III	<p>Sources of Long Term Finance</p> <p>Need for Long term Finance, Types of Security finance, Equity share capital, Retained Earnings. Creditorship Security, Loan Financing,. Project Finance: Concept, features and main parties. Bootstrapping vs. external financing, Angel investors and venture capital. Crowd funding and alternative funding options Micro-Finance: Concept, characteristics, need, present position in India</p>	15
IV	<p>Sources of Short Term Finance:</p> <p>A) Trade Credit, Accruals, Differed Income, Commercial Paper, Public Deposit, Inter-Corporate Deposit, Commercial Banks, Factoring: Meaning, Types , Features, Benefits</p>	15

Nature of Question Paper

Instructions:

1. Q.1 & 2 are compulsory
2. Attempt any three questions from Q no 3 to 6

Question	Nature of Question	Marks
Question No1	a) Choose Correct Alternative b) State True Or False	10 Marks 6 Marks
Question No2	Short Answers question (Any Two out of three)	16
Question No3	Long Answer question/	16
Question No4	Long Answer/	16
Question No5	Long Answer/	16
Question No6	Long Answer/	16
Total		80

B.Com. Part- II CBCS (NEP)

Semester- III

Group-A & Group-B Financial Management Paper- I(DSC02BAM33)

Subject Code-

Theory: 40 Marks

Teaching Hours: 30

Credit: 2



Course Outcome- After Successful Completion of this course the students will be able to-

1	Understand the procedure of financial management and role of finance manager.
2	Analyse the capital structure of different companies.
3	Understand the concept and type of leverages.
4	Calculate Value of firm under different Capital structure.

Module	Content	Teaching hours
I	Introduction to Financial Management and Capital Structure: A) Introduction to Financial Management: Introduction, Meaning and Scope of financial Management, Finance Functions, Objectives of Financial Management, Role of Finance Manager. B) Capital Structure: Meaning of Capital Structure, Optimum Capital Structure, Features of Appropriate Capital Structure, determinants of Capital Structure, Computation of Optimum Capital Structure, Approaches to Determine Appropriate Capital Structure (EBIT-EPS Approach only)	15
II	Capital Structure and Firms Valuation: A) Leverages- Meaning of Leverage, Type of Leverages- Operating Leverage, Financial Leverage and Combined Leverage. (With Practical Problems) B) Capital Structure and Firms Valuation- Introduction to Capital Structure Theories, Assumptions of Capital Structure Theories, Capital Structure Theories- Net Income (NI) Approach, Net Operating Income (NOI) Approach, Modigliani-Miller Approach (MM Hypothesis) and Traditional Approach.	15

Reference Books:	
1. Introduction to Financial Management - I M Pandey	
2. Financial Management - Prasanna Chandra	
3. Financial Management - Khan and Jain	
4. Financial Management - Ravi M Kirhare	
5. Cost Accounting and Financial management - Tulsian	
6. Financial Management - P.V. Kulkarni	
7. Financial Management – S. C. Saxena	
8. Financial Management - Hogland.	
9. Financial Management- G. Sudarsana Reddy	

**Marking Scheme and Passing Criteria
Financial Management Paper - I & II**

Examination	Maximum Marks	Passing Marks
Continuous Assessment (Written Examination)	40	16
Continuous Internal Evaluation (Internal Examination)	10	04
Total	50	20

I. Internal Assessment: 10 Marks

Online Unit Test- 5 Marks	Skill Assessment- 5 Marks	Total Marks- 10
	1. Presentation/Assignment 2. Role Play 3. Group Discussion	

NATURE OF QUESTION PAPER

B. Com- II- Semester- III & IV

Financial Management Paper - I & II

Instructions: - 1. Question No 1 and 2 is Compulsory.

2. Attempt any Two Questions form Question No 3 to 5.

3. Use of Calculator is allowed.

Duration: 2 Hours

Total Marks: 40

Question	Nature of Question	Marks
Question No. 1	A) Choose Correct Alternatives (6 Marks) B) State True or False (4 Marks)	10
Question No. 2	Short Notes (Any Two out of Three)	10
Question No. 3	Long Answer Question/ Practical Problem	10
Question No. 4	Long Answer Question/ Practical Problem	10
Question No. 5	Long Answer Question/ Practical Problem	10
Total		40

Vivekanand College, Kolhapur(Empowered Autonomous)
B.Com. Part- II CBCS (NEP)

Semester- III

Application of management Paper- I(OEC02MGT31)

Subject Code-

Theory: 40 Marks

Teaching Hours: 30

Credit: 2



Course Objectives-After studying this course students will be able to:	
1	Understand and appreciate the concept and functions of Management.
2	Evaluate the Recent Trends in Management.
3	Comprehend Evolution of major management thoughts
4	Understand the approaches of Management

Module	Contents	Teaching Hrs.
I	Introduction to Management: Introduction. Concept. Characteristics of Management. Objectives of Management. Importance of Management. Management as an Art. Management as a Science. Management as a Profession. Management and Administration. Levels of Management. Management in the Twenty-first Century: Only Concept Areas of the 21st century management-Human Resource Management. Production Management. Marketing Management. Financial Management and Agri- Business Management	15
II	Development of Management Thought: Introduction. Classical Approach of Management. Neo- Classical Approach of management and Modern Approach of Management Taylor's Scientific Management: Principles of Scientific Management. Fayol's Administrative Management : 14 principles of management. Max weber's Bureaucratic Management: Meaning and features of Bureaucracy Elton Mayo's Human Relation Management: Introduction to Hawthorne Experiment	15



Text Books Recommended

1. Pany Tushar K , Management Principles and Application, Kalyani
2. Prasad, L.M. Principles and Practice of Management, Sulatan Chand

Suggested Readings:

1. Sharma gupta , Management: Principles and application , Kalyani Publishers
2. R. K . Singhal, Management Principle and application, V.K. Global Pub. Pvt. Ltd, New Delhi.
3. Management Principles and Applications-Jhunjhunwala J Mohanty- Himalaya Publishing House
4. Principles of Management: Mitra, Oxford University Press.
5. Griffin, R.W. – Management :Principles& Practices, Cengage Learning
6. Gupta R.N - Principles & Practice of Management – S. Chand
7. A K Jha, Management Principles and Application - Vrinda Publications (P) Ltd.
8. Chandan J.S – Management Concepts of Strategy – Vikash Publication
9. B.P. Singh and A.K.Singh, Essentials of Management, Excel Books
10. TN Chhabra, Management Concepts and Practice, DhanpatRai& Co. (Pvt. Ltd.), New Delhi
11. Peter F Drucker, Practice of Management, Mercury Books, London\

Marking Scheme

CA (Written examination)	40
CIE (Online Test + Assignments)	10
Total	50

Duration: 2Hrs

Total Marks: 50

Instructions: - 1. Question No 1 & 2 are compulsory.

2. Attempt any Two Questions from Q. No 3 To 5

Question	Nature of Question	Marks
Question No.1	Choose correct alternatives	6
	State True or False	4
Question No. 2	Long Answer/ Problem	10
Question No. 3	Long Answer/ Problem	10
Question No. 4	Long Answer/ Problem	10
Question No. 5	Long Answer/ Problem	10
Total		40



B.Com. Part- II CBCS (NEP)

Semester- IV

Corporate Accounting Paper- II(DSC02ACC41) /(MIN02ACC41)

Subject Code-

Theory: 80 Marks

Teaching Hours: 60

Credit: 4

Course Outcome- After Successful Completion of this course the student will be able to-	
1	To understand the absorption & Internal reconstruction of companies.
2	To know the methods of valuation of shares.
3	To know the liquidation procedure of company.
4	To use computerized accounting.

Module	Content	Teaching hours
I	Amalgamation and Absorption of Companies:- Accounting for Amalgamation and Absorption of Companies. Calculation of purchase consideration as per AS – 14.	15
II	Valuation of shares: Intrinsic value method. Market value Method (Capitalization of profit and dividend basis) Fair value method.	15
III	Accounting for Liquidation of Companies: Preparation of Liquidators Final Statement of Account.	15
IV	Computer Application through Accounting Package Tally. (Latest Version) - Preparation of following records on Tally (with inventory). A) Creation of company. Group of Accounts. Ledger Accounts. Feeding of Accounting data- Receipts. Payments. Purchase. Sale. Contra. Journal. Credit Note and Debit Note. B) Inventory Information - Groups. Items and Valuation. C) Generation of Various Accounting Reports. (with practical)	15
	Reference Books: 1. Chougule Rajan - Computerized Accounting 2. Gupta R. L. Radhaswamy M. - Company Account. Sultan Chand	

and Sons; New Delhi.

3. H. Chakraborty- Advanced Accountancy

4. Jain and Narang- Advanced Accountancy

5. Maheshwari S. N. - Corporate Accounting. Vikas Publication House. New Delhi.

6. Shukla M. C. - Grewal T.S. and Gupta S.C. - Advanced Accounts: S.Chand and Co. New Delhi.

7. S.P. Iyengar - Advanced Accountancy.

Note: College should make a provision of necessary computers and accounting software for commerce department to train the students in Computerised Accounting as prescribed in the syllabus.

Marking Scheme and Passing Criteria

Corporate Accounting Paper - I & II

Examination	Maximum Marks	Passing Marks
Continuous Assessment (Written Examination)	80	32
Continuous Internal Evaluation (Internal Examination)	20	08
Total	80	40

I. Internal Assessment: 20 Marks (For Sem- III)

Online Unit Test- 10 Marks	Skill Assessment- 10 Marks 1. Presentation/Assignment 2. Role Play 3. Group Discussion	Total Marks- 20

II. Internal Assessment: 20 Marks (For Sem- IV)

Online Unit Test 10 Marks	Skill Assessment- 10 Marks Computer Application through Accounting Package Tally (Practical)	Total Marks- 20

NATURE OF QUESTION PAPER
B. Com- II- Semester- III & IV
Corporate Accounting Paper - I & II

- Instructions:** - 1. Question No 1 and 2 is Compulsory.
2. Attempt any Three Questions form Question No 3 to 6.
3. Use of Calculator is allowed.

Duration: 3 Hours

Total Marks: 80

Question	Nature of Question	Marks
Question No.1	A) Choose Correct Alternatives (10 Marks) B) State True or False (6 Marks)	16
Question No. 2	Short Answer Questions (Any Two out of Three)	16
Question No. 3	Practical Problem	16
Question No. 4	Practical Problem	16
Question No. 5	Practical Problem	16
Question No. 6	Practical Problem	16
Total		80

B. Com. Part – II CBCS
Semester – IV Paper- II
Entrepreneurial Finance Paper-II (DSC02ACC42)
Theory: 80 Teaching Hours 60 Credits –4



No	CO	Blooms Taxonomy
CO1	Define the concept of Lease & Hire Purchase Finance	Understand
CO2	Understand financial risks inherent in entrepreneurial ventures and develop risk management strategies	Analyse
CO3	Make informed investment and financing decisions.	Apply
CO4	Critically evaluate project feasibility and viability using	Evaluate

Module	Content	Teaching Hrs
I	<p>Lease & Hire Purchase Finance: A) Meaning of Leasing, Essential elements of leasing, Mechanics of leasing, Types of Lease, Advantages, contents of lease agreement.</p> <p>B) Hire Purchase Finance: Evolution, Meaning, Characteristics, Lease V/s Hire Purchase</p>	15
II	<p>A) Venture Capital Finance Introduction, Equity Financing Option, Meaning, Features, Types of Venture Capitalists, Stages of Venture Capital Investment, Investment selection by Venture Capitalists, Venture capital industry in India.</p> <p>B) Business Plan and Project Report - Meaning and Concept of Business Plan, Key elements of Business Plan- Concept and classification of Project- Project Report- Project for Oil Mill, Retail stores, Beauty Parlor and Ecofriendly bag production</p>	15
III	<p>Financial Statements for Startups A) Understanding financial statements, Income statement, balance sheet, and cash flow statement, Ratio analysis for startups</p> <p>B) Financial Decision making: Project Feasibility or Viability Analysis: Concept – Free Cash Flow, Net Present Value (NPV) and Methods, Profitability Index, Pay Back Period, Make or Buy Decision: Meaning, Methodology, Profit maximization through optimum product mix</p>	15
IV	<p>Entrepreneurship Development and Recent Trends in Entrepreneurship: Institutional support for Entrepreneurship development - MCED, DIC – Recent trends – Start up, Stand up, Skill India, Make in India- Incubation Centre- concept and</p>	15

	importance	
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Nature of Question Paper

Instructions:

3. Q.1 & 2 are compulsory
4. Attempt any three questions from Q no 3 to 6

Question	Nature of Question	Marks
Question No1	c) Choose Correct Alternative d) State True Or False	10 Marks 6 Marks
Question No2	Short Answers (Any Two out of three)	16
Question No3	Long Answer	16
Question No4	Long Answer	16
Question No5	Long Answer	16
Question No6	Long Answer	16
Total		80

B.Com. Part- II CBCS

Semester- IV

Group-A & Group-B Financial Management Paper- II(DSC02ACC43)

Subject Code-

Theory: 40 Marks

Teaching Hours: 30

Credit: 2



Course Outcome- After Successful Completion of this course the students will be able to-

1	Identify the different cost of capital and take business decisions.
2	Compute the Weighted Average Cost of Capital by Assignment of Weights.
3	Know the Concept and Process of Capital Budgeting.
4	Able to take investment decisions by using capital budgeting technique.

Module	Content	Teaching hours
I	Cost of Capital and Weighted Average Cost of Capital: A) Cost of Capital: Meaning, definitions, Importance of cost of capital, Classification of Cost, Computation of Specific Cost of Capital- Cost of Equity, Cost of Retained Earnings, Cost of Preference Shares, Cost of Debt. B) Weighted Average Cost of Capital (WACC)- Meaning, Steps Involved in Computation of WACC, Assignment of Weights- Book Value Weights, Capital Structure Weight, Market Value Weight, Calculation of WACC, Factors affecting on WACC.	15
II	Capital Budgeting and Techniques of Capital Budgeting: A) Capital Budgeting- Meaning, importance and kinds of capital budgeting, Classification of Projects, Process of Capital Budgeting. B) Techniques of Capital Budgeting- Traditional Techniques- Pay Back Period (PBP) and Accounting Rate of Return (ARR) Modern Techniques- Net Present Value (NPV), Internal Rate of Return (IRR), and Profitability Index (PI)	15
	Reference Books: 1. Introduction to Financial Management - I M Pandey	

2. Financial Management - Prasanna Chandra	
3. Financial Management - Khan and Jain	
4. Financial Management - Ravi M Kirhare	
5. Cost Accounting and Financial management - Tulsian	
6. Financial Management - P.V. Kulkarni	
7. Financial Management – S. C. Saxena	
8. Financial Management - Hogland.	
9. Financial Management- G. Sudarsana Reddy	

Marking Scheme and Passing Criteria

Financial Management Paper - I & II

Examination	Maximum Marks	Passing Marks
Continuous Assessment (Written Examination)	40	16
Continuous Internal Evaluation (Internal Examination)	10	04
Total	50	20

I. Internal Assessment: 10 Marks

Online Unit Test- 5 Marks	Skill Assessment- 5 Marks 1. Presentation/Assignment 2. Role Play 3. Group Discussion	Total Marks- 10
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NATURE OF QUESTION PAPER

B. Com- II- Semester- III & IV

Financial Management Paper - I & II

Instructions: - 1. Question No 1 and 2 is Compulsory.

2. Attempt any Two Questions form Question No 3 to 5.

3. Use of Calculator is allowed.

Duration: 2 Hours

Total Marks: 40

Question	Nature of Question	Marks
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Question No.1	A) Choose Correct Alternatives (6 Marks) B) State True or False (4 Marks)	10
Question No. 2	Short Notes (Any Two out of Three)	10
Question No. 3	Long Answer Question/ Practical Problem	10
Question No. 4	Long Answer Question/ Practical Problem	10
Question No. 5	Long Answer Question/ Practical Problem	10
Total		40

Vivekanand College, Kolhapur (Empowered Autonomous)

B.Com. Part- II CBCS (NEP)

Semester- IV

Application of management Paper- II (OEC02MGT41)

Theory: 40 Marks

Teaching Hours: 30

Credit:



Course Objectives-After studying this course students will be able to:	
1	Understand the various functions of Management
2	Demonstrate the process of planning
3	Applying the techniques of directing in various field of business.
4	Evaluate the theories of motivation and leadership style.

Module	Contents	Teaching Hrs.
I	A-Planning -Concept, importance, steps in planning process , types of planning B-Organizing: Concept, importance, stapes in organizing, Centralization and Decentralization of Authority. C-Directing – Concept and techniques of directing D-Decision Making Concept and Process Decision Making	15
II	A-Motivation- Concept , importance and theories of Motivation B-Leadership- meaning, importance, Qualities of leader, leadership styles C- Controlling: Concept , Importance of controlling, types of Controlling, steps in control Process, Techniques of Control.	15

Text Books Recommended

1. Pany Tushar K , Management Principles and Application, Kalyani
2. Prasad, L.M. Principles and Practice of Management, Sulatan Chand

Suggested Readings:

1. Sharma gupta , Management: Principles and application , Kalyani Publishers
2. R. K . Singhal, Management Principle and application, V.K. Global Pub. Pvt. Ltd, New Delhi.
3. Management Principles and Applications-Jhunjhunwala J Mohanty- Himalaya Publishing House
4. Principles of Management: Mitra, Oxford University Press.
5. Griffin, R.W. – Management :Principles& Practices, Cengage Learning
6. Gupta R.N - Principles & Practice of Management – S. Chand
7. A K Jha, Management Principles and Application - Vrinda Publications (P) Ltd.
8. Chandan J.S – Management Concepts of Strategy – Vikash Publication
9. B.P. Singh and A.K.Singh, Essentials of Management, Excel Books
10. TN Chhabra, Management Concepts and Practice, DhanpatRai& Co. (Pvt. Ltd.), New Delhi
11. Peter F Drucker, Practice of Management, Mercury Books, London\

Marking Scheme

CA (Written examination)	40
CIE (Online Test + Assignments)	10
Toatl	50

Duration: 2Hrs

Total Marks: 50

Instructions: - 1. Question No 1 & 2 are compulsory.

2. Attempt any Two Questions from Q. No 3 To 5

Question	Nature of Question	Marks
Question No.1	Choose correct alternatives	6
	State True or False	4
Question No. 2	Long Answer/ Problem	10
Question No. 3	Long Answer/ Problem	10
Question No. 4	Long Answer/ Problem	10
Question No. 5	Long Answer/ Problem	10
Total		40